

**Testimony
of
Scott Moore
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Union Pacific Railroad
10031 Foothills Blvd
Roseville, California 95747**

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**Before the
United States House of Representatives
Committee on Transportation and Infrastructure
Select Panel on 21st Century Freight Transportation**

Chairman Duncan, Ranking Member Nadler, and Members of the panel, my name is Scott Moore, and I am the Vice President of Public Affairs for Union Pacific Railroad. I appreciate the opportunity to testify today regarding our operations in California and to explain how we manage our traffic in the Los Angeles Basin.

Union Pacific Railroad operates in 23 states over just under 32,000 route miles. We have over 45,000 employees with a \$4.3 billion payroll. Our capital spending plan in 2012 was \$3.7 billion, and we will spend \$3.6 billion on capital in 2013. In 2012, we installed nearly 4.1 million new ties and replaced 1,050 track miles of rail. We have also invested heavily in terminal facilities and new locomotives.

In California, we have 3,283 miles of track, making us the largest railroad in the state. We have an annual payroll of over \$430 million with just under 5,000 employees, and in 2012, we had a capital spend of \$376 million.

Union Pacific in California

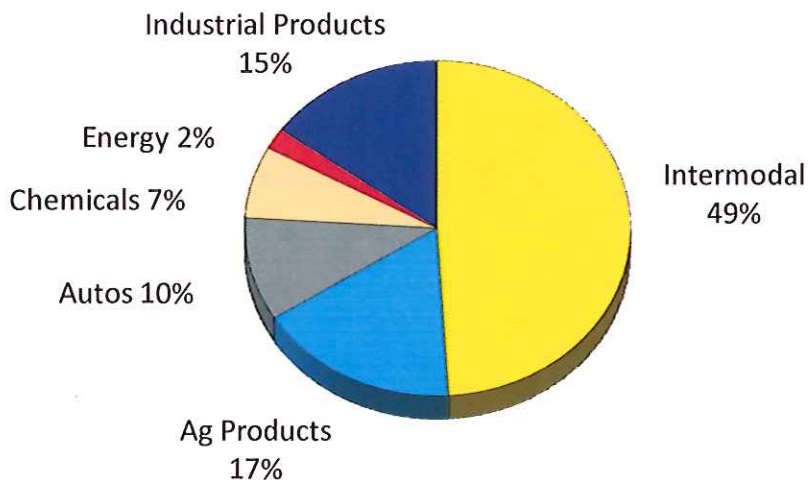


2012 Fast Facts

Miles of Track	3,283
Annual Payroll	\$430.7 M
In-State Purchases	\$233.3 M
Capital Spending	\$376.1 M
Employees	4,872
Community Giving	\$1.4 M
Charitable Organizations	385

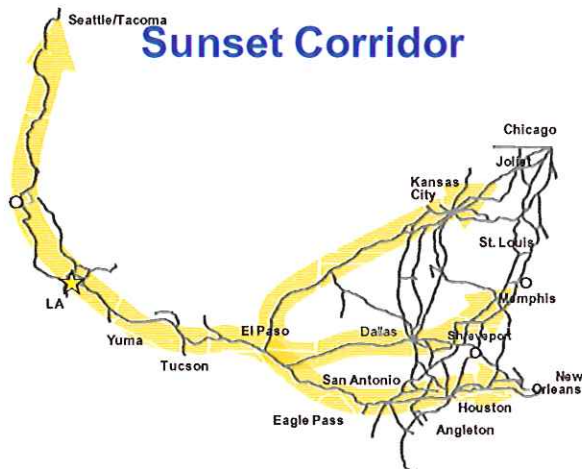
Our business in California is varied. However, our intermodal line makes up 49% of the business we carry into, out of, and within California.

California Business Dimensions



As you can see from the chart, most of the business we handle in California is intermodal. Our intermodal franchise includes two distinct segments – international and domestic. International

While we have a number of routes into and out of the Basin, our main corridor out of the LA Basin is what we call our Sunset Corridor. This line runs through Arizona and across New Mexico. Once in Texas, the line branches out, and from this point we have the ability to serve Chicago via Kansas City; Memphis via Dallas; and New Orleans via Sothern Texas. We have invested well over a billion dollars in this route over the past 10 years as we work to double track this line and increase terminal and branch line capacity. At the end of 2012, the project was over 70% complete.



Looking forward, we continue to expect large volumes to come into and out of the LA Basin. To handle this business, we have been working to modernize and expand our terminal facilities, not only in the Basin itself, but elsewhere to specifically support the activities there.

We are working to modernize and expand our ICTF facility in the Basin. By using advanced, mechanized technology, we would be able to improve our throughput, decrease our footprint, and reduce the level of noise and lighting at that facility. We made application for this project in 2007, and we are working our way through the environmental review process. Right now it is unclear when we will be able to modernize the terminal.

We have also made investments far from the Basin to support the traffic destined to and from Sothern California. Specifically, we are making a very large capital investment in a new terminal in Santa

Teresa, New Mexico. This new terminal is located on our Sunset Route, and it is scheduled to open in 2014.

Beyond our own investments in Southern California, public/private partnerships have also played an important role in the Basin. Outside of the CREATE project in Chicago, one of the country's premier public/private partnership is the Alameda Corridor. Multiple railroads and government agencies worked together and created a partnership to funnel traffic in a dedicated, submerged rail line from the ports to locations further inland. We continue to work not only with the Alameda Corridor Transportation Authority, but also the Alameda Corridor East Construction Authority, which was established to minimize the impact of the flow of goods further east outside the corridor. Most recently, we have partnered with BNSF Railway, local governments, the state, and the federal government to enhance the flow of goods by making improvements at what is known as Colton Crossing. Colton Crossing is a location where Union Pacific and BNSF must cross each other, and there are between 70 to 120 trains a day that need to get through this intersection. The cost of the project is \$117.2 million with participation from all levels of government as well as both the UP and the BNSF. Eliminating rail gridlock at Colton Crossing, one of the busiest at-grade rail intersections in the country, will relieve road and rail congestion, reduce wait time and delays for motorists at area rail crossings, and improve air quality in Southern California.

In the future, the LA Basin will continue to be a critical point for goods movement. Even with the expansion of the Panama Canal, we expect traffic to continue to increase into and out of the LA Basin ports. The Basin is an important component of our system as well as the country's freight infrastructure network.

Again, I want to thank the Committee for asking me to testify, and I would be happy to answer any questions you may have.

Scott Moore
Vice President-Public Affairs (West)
Union Pacific Railroad

A native of rural Nebraska, Scott Moore is a 1983 Graduate of the University of Nebraska-Lincoln with a BA in Political Science. After being elected as a member of Nebraska's Unicameral Legislature in 1986, Scott served for eight years as a State Senator from the 24th Legislative district. In 1994, Scott was Elected Statewide as Nebraska's Secretary of State and was re-elected in 1998.

In 2000, Scott exited Nebraska State Government when he joined Union Pacific Railroad as Director-Government Affairs. In this capacity, he oversaw the State Government Affairs efforts of the Railroad in the Western portion of Union Pacific's 23 State system.

Union Pacific named Scott to the position of Assistant Vice President & General Manager – Public Partnerships in April 2004. In this role, Moore was responsible, system wide, for the management of Union Pacific's relationships with the many agencies, usually governmental, that partner with the railroad to solve communities' transportation needs.

In August 2007, Moore was named Vice President -Public Affairs (West). Based out of the Regional Headquarters in Roseville, CA, Moore has the responsibility for all community relations, state government relations, public relations, public partnerships, port affairs and philanthropic programs across Union Pacific's nine state Western Region. In addition to the office in Roseville at Union Pacific Western Region Headquarters, the Western Region Public Affairs organization includes personnel and offices in, Los Angeles, Long Beach, Phoenix, Portland, Sacramento and Salt Lake City.

Scott is married to Danene J. Tushar, who is partner in the Omaha office of the Fraser-Stryker Law Firm. Scott and his wife live in Roseville.